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HEALTH AND ADULT SOCIAL CARE OVERVIEW AND SCRUTINY PANEL

DATE: WEDNESDAY 2 MARCH 2011

TIME: 3 PM

PLACE: WARSPITE ROOM, COUNCIL HOUSE

Committee Members-

Councillor Ricketts, Chair Councillor McDonald, Vice Chair Councillors Bowie, Delbridge, Gordon, Dr. Mahony, Monahan, Mrs Nicholson and Dr. Salter

Co-opted Representatives

Chris Boote and Margaret Schwarz

Substitutes:

Any Member other than a Member of the Cabinet may act as a substitute member provided that they do not have a personal and prejudicial interest in the matter under review.

Members are invited to attend the above meeting to consider the items of business overleaf.

Members and Officers are requested to sign the attendance list at the meeting.

Please note that, unless the Chair agrees, mobile phones should be switched off and speech, video and photographic equipment should not be used during meetings.

BARRY KEEL CHIEF EXECUTIVE

HEALTH AND ADULT SOCIAL CARE OVERVIEW AND SCRUTINY PANEL

PART I (PUBLIC COMMITTEE)

1. APOLOGIES

To receive apologies for non-attendance by panel members.

2. DECLARATIONS OF INTEREST

Members will be asked to make any declarations of interest in respect of items on this agenda.

3. CHAIR'S URGENT BUSINESS

To receive reports on business which, in the opinion of the Chair, should be brought forward for urgent consideration.

4. TRACKING RESOLUTIONS AND FEEDBACK FROM THE (Pages 1 - 2) OVERVIEW AND SCRUTINY MANAGEMENT BOARD

The panel will monitor the progress of previous resolutions and receive any relevant feedback from the Overview and Scrutiny Management Board.

5. GP HEALTH CENTRE UPDATE

(Pages 3 - 4)

The panel will receive an update regarding the GP health centre.

6. REVIEW OF URGENT CARE SERVICES

(Pages 5 - 14)

The panel will receive information on the review of urgent care options for the public in Plymouth.

7. LINK UPDATE - PERFORMANCE MONITORING

(Pages 15 - 34)

The panel will receive an update on the work of the Local Involvement Network.

8. HEALTH AND WELLBEING BOARD - EARLY ADOPTION

The panel will receive a presentation on early adoption of a Health and Wellbeing Board.

9. WORK PROGRAMME

(Pages 35 - 36)

To receive the panel's work programme.

10. EXEMPT BUSINESS

To consider passing a resolution under Section 100A (4) of the Local Government Act 1972 to exclude the press and public from the meeting for the following item(s) of business on the grounds that it (they) involve(s) the likely disclosure of exempt information as defined in paragraph(s) of Part 1 of Schedule 12A of the Act, as amended by the Freedom of Information Act 2000

PART II (PRIVATE COMMITTEE)

AGENDA

MEMBERS OF THE PUBLIC TO NOTE

that under the law, the Panel is entitled to consider certain items in private. Members of the public will be asked to leave the meeting when such items are discussed.

NIL.



TRACKING RESOLUTIONS

Health and Adult Social Care Overview and Scrutiny Panel

Date / Minute number	Resolution	Explanation / Minute	Action	Progress	Target date
13/10/10 57 (3)	Where possible NHS Plymouth and the Peninsula Cancer Network engage current and former patients in the service reconfiguration proposals and take advice on consultation from partner agencies.	Petition Gynaecological Surgical cancer unit	The Chair has written to the PCN for information.	Response circulated via email.	02/03/11
10/11/10 66 (I)	to distribute a copy of the dementia action plan to panel members within two weeks;		Debbie Butcher / Julie Wilson	Self assessment circulated. Action plan has been requested from NHS Plymouth.	02/03/11

Date / Minute number	Resolution	Explanation / Minute	Action	Progress	Target date
07/01/11 75 (1)	Recommendations are made to the Adult Social Care department to conduct a market review of long stay residential services for older people.	With regard to minute 34 (1) 01/09/10 concerning possible discrepancies between self funding clients and local authorities fees for residential care, self funding clients enter into a direct contract with residential home owners and there was no way of knowing what fees were charged. It was possible that because of the level of rates paid by Plymouth City Council that home owners were driven to charge higher rates to self funders, but there was no evidence available to support this. Residential home owners were awarded a significant increase in fees in 2008, at this time Adult Social Care were not made aware of any reductions or changes to fees for those who were self funding at the time.	Resolution forwarded to the Assistant Director for Adult Social Care.	Response circulated to panel via email.	
07/01/11 79c (3)	The plain English guide explaining proposed changes would be made available to the panel when completed.	This recommendation reflects the panel's discussion regarding the Proposed Plymouth Provider Services.	Recommendati on forwarded to Steve Waite (Plymouth Provider Services)		As soon as available

Grey = Completed (once completed resolutions have been noted by the panel they will be removed from this document)

Red = Urgent - item not considered at last meeting or requires an urgent response

Update for Overview and Scrutiny Panel requested for March meeting <u>GP Health Centre</u>

Background

The Overview and Scrutiny Panel Chair was briefed in November 2010 about the submission of the GP Health Centre provider's resignation, prior to the release of the media statement explaining the reasons. A fuller briefing was presented to OSP on 7th January 2011.

The briefing identified the three areas of patient care that would be affected by the provider's termination of service and the actions taken by NHS Plymouth to ensure continuity of care provide immediate access to other existing service options, and to assess options for future provision of these services:

- Registered patients
- Walk-in patients
- Outreach services for people who are homeless and offenders

LINKs was also briefed prior to the press release and two articles have subsequently been prepared for the early and late winter LINks newsletters.

Registered patients

All registered patients (approximately 1100) have been informed of the GP Health Centre service ceasing on 28th February 2011 and advised on how to reregister with one of the other 42 GP practices in the city. To date there have been no complaints received by the PCT or the practice on the closure.

A small number of patients have indicated that they will chose to move practice, but the majority to date have indicated that they will reregister with the co-located Mount Gould Primary Care Centre. This practice's catchment boundary covers the whole city so provides optimal flexibility for former GP Health Centre patients.

Capitation and associated payments will follow each individual patient from the GP Health Centre's allocated budget. All GP practices have the capacity to register more patients at present.

Two-thirds of non-registered patients attending the GP Health Centre are already registered with another GP practice in Plymouth and are able to access the following existing services for advice and treatment if their own practice is closed after 28th February:

- NHS Direct 24 hour service
- Choice of 51 Community Pharmacies in the city 42 of these pharmacies open on a Saturday, 7 on a Sunday. 18 pharmacies after 6.00pm during the week and 2 open for 100 hours each week.

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- Urgent primary medical care services out of hours
- Minor Injury Unit open every day 8.30am to 9.00pm
- Emergency Department
- Accessing urgent care dental advice and treatment if their own dental practice is closed, via the Dental Access Centre or urgent care out of hours service

To date, one informal complaint has been received from a non-registered patient.

Outreach Services

It has been agreed that this primary medical service should continue to be provided on an interim basis via the Mount Gould Primary Care Centre. This will ensure continuity of care to about 60-65 people who use this service. During 2011 the service will be reviewed by local authority and health commissioners in the context of the overall plans and strategic priorities in the city for people who are homeless and also offenders in liaison with the Probation Service.

NHS Plymouth has agreed that the existing level of resource and service provision will continue until 31st March 2012, pending outcome of the review.

Next Steps

A report is being prepared for NHS Plymouth's Professional Executive Committee and Board for later in March 2011 on the options for future service provision and recommissioning decisions. Clinical commissioners representing Plymouth Pathfinder Commissioning Group, Sentinel, will be represented at these discussions.

The report will be structured around the 3 areas of patient care affected by this change and will look at:

- Patient choice
- Access to services for urgent and non-urgent advice, treatment and care
- Quality of services
- Value for money
- Patient responses on the change

The report will also take into consideration the emerging Urgent Care Review and the plans being developed for 24/7 care in Plymouth, and the letter published by the Department of Health on 3rd February 2011 (Gateway reference 15419) on options to recommission or decommission aspects of GP Health Centre services once a contract ends.

Pauline Macdonald 7th February 2011

Reviewing urgent care options for the public in Plymouth Early insights

1. Introduction

Urgent care is defined as the 'range of responses that health and care services provide to people who require – or who perceive the need for – urgent advice, care, treatment or diagnosis. People using services and carers should expect 24/7 consistent and rigorous assessment of the urgency of their care needs and appropriate prompt response to that need' (*Direction of Travel for Urgent Care: A discussion document,* 2006).

In Plymouth each year many people access urgent care options, some figures by way of background include:

- 38,000 ambulance activations
- 17,000 visits to the minor injury units
- 70,000 visits to the emergency department
- 30,000 calls to NHS Direct (plus greater numbers to online estimated)
- 60,000 out of hours services contacts

In the last few years opportunities have been taken to increase urgent care options, using a mix of national drivers, target delivery and opportunities, but there is a pressing need to take stock of the current position and consider what the landscape needs to look like over the next few year. We need to deliver the challenging economic requirements, but more importantly respond to public and service concerns that the system is confusing for the public.

Locally concerns have been raised about duplication in service delivery, not only increasing costs unnecessarily but also overlapping existing provision of care, in an unhelpful way. There is constant expectation that we educate the public to choose well in terms of urgent care, but it is complex with subtle differences between the various options, which hinders clear decision making for the person in search of urgent attention.

The need to articulate the vision for urgent care.

The approach taken by the urgent care leads in the last eighteen months has been to work on a programme which created some head room for the community. The pressure created for managers and clinical teams to respond to failed performance targets meant the need to focus all attention on the immediate system failures, and the expectation was at this point in the cycle of work, we would take stock of the services and start to think more strategically about urgent care options, the engagement of primary care and the future model.

The QIPP process has encouraged us to press on describing a range of projects and options for the next couple of years but it is really important that we take some time now to:

Describe what urgent care may look like in a few years time in Plymouth

- Ensure organisations understand what the picture may look like so they can position themselves to respond
- Create a more meaningful service configuration for the public.

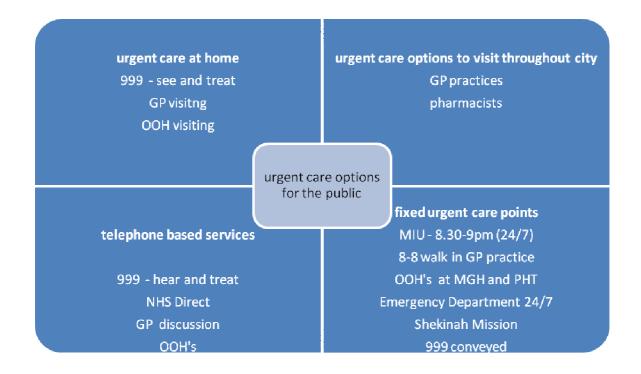
2. What should our overarching principles be?

It is important to remember that over 80% of all urgent care activity is generated by the public using their own interpretation of what urgent means to them. Most people when asked as part of focus groups or surveys understand a separation of emergency and urgent. They can easily differentiate between life threatening situations and those issues which need quick responses i.e. don't fit into our usual planned service responses, therefore we should be concentrating far more of our efforts in considering urgent care options from the person's perspective. People generally understand the role of accident and emergency (emergency departments) but not all the other myriad of options for them to consider.

The diagram below describes all the options open to an individual. There is a duplication of provision and a confused picture, and there should be no surprise that the person may default to those which they are more confident of understanding (or have more knowledge of –advertising and TV are powerful educators).

In considering principles for urgent care the following phrases or issues come to mind:

- Simplicity
- Collaboration between clinical teams
- Consistency of approach between same named providers
- People able to exercise informed choice



Horizon scanning

3.1 Consistency of offer

Locally and nationally the confused picture is recognised and there is expectation that by the end of this year March 2011, the national Czar and Leads for emergency and urgent care will issue service models which clearly define what should be expected at each tier of services. This is known as the consistency of offer approach, so for example wherever a person travels in the country they should be able to understand what is meant by a minor injury unit and understand what is available.

This is going to be a huge challenge as services are often developed to meet local needs and be moulded in with existing service provision and needs assessment, but there is going to be a national attempt at clarifying some of the confusion, which may be quite successful at high level but be less successful at more local developed diverse service level.

3.2 Three digit number

The recent White Paper has reinforced a direction of travel for the development of a non urgent three digit number which can be used for people who do not want an emergency response but do need to get help and advice. There is duplication with some of the work undertaken by NHS direct but the difference is expected to be the actual links with services, e.g. pilots in the North book a GP appointment or an emergency dental appointment for the person ringing. The first full service goes live this week and the demand and capacity issues are of concern for all as the level of use is uncertain. However the new Minister has signalled his desire to press on with the roll out as soon as possible. The evaluation is going to be fed back monthly to assess impact and feed out to services.

The NHS in Plymouth has submitted a joint bid with SWAST our ambulance provider and NHS Direct to pilot the three digit number service in the South West (combining seven PCT areas as well). We expect to hear by April if successful as a pilot and any caveats to the development.

3.4 Capacity Management System (CMS) and NHS Pathways

On behalf of the seven PCT's SWAST our ambulance services are rolling out the implementation of a Capacity Management System (CMS) – (March 2011) this year which will assist with the redirection of people who call asking for an ambulance but should be using other patient facing urgent care services. This also provides an overall community activity web based system (OHA) which will replace the resilience dashboard people will recall we used over the last winter with good effect.

The call handling changes will be linked with NHS pathways which is an NHS funded and developed algorithm process to direct people to the right options of care. It has been tested in the UK with over 2.5million sets of data with no adverse responses. Clinically it is overseen by a group of the Royal Colleges. A briefing note is available and can be shared.

This is seen as a critical piece of underpinning work to get people to match with the right service delivery. In the North East where it has been running some time, in over 10% of calls an ambulance is not sent and in a face to face pilot being run in

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Blackpool some 25% people are being offered different options to that which they had chosen. There is the potential for our entire patient facing urgent services to implement this as well as referral hubs, so that for the same set of symptoms the person always gets the same response.

3.4 Long term condition management

Much of the more pressing work for the urgent care work plan focused around our own processes across the community with good effect, but in the last six months has turned more 'upstream'. Rather than just dealing with the urgent cases as they present, projects and pieces of work which are being initiated to reduce the risk of the person's condition deteriorating. Whilst recognising that people with a long term condition are nearly always likely to have a exacerbation and possible crisis, our system for planning and managing these needs to become far more robust. The role of long term condition management is critical to 'turning off the tap' of unplanned urgent and emergency care and is more possible and predictable than may be imagined. We are therefore very closely watching the impact of the LTC work plan, particularly in relation to

- Combined predictive modelling (planned to go live April 2011)
- Long term condition matrons (increased city wide cover February 2011)
- Care planning (business case complete by May 2011)
- Information prescriptions
- Telehealth (business case complete by March 2011)
- End of life advanced care planning (Roll out of plan to offer preferred place of care planning by March 2011)

Whilst this is the priority linkage for the urgent care work, each programme of work has an interdependency which we need to ensure we maintain to support reducing the spend in urgent care and redirecting it to other more planned interventions.

3.5 Primary care development

Earlier this year the urgent care leads met with Sentinel shareholders to discuss urgent care and to gauge interest in extending their role into influencing how the urgent care resources are spent. There was interest and support in being more involved in urgent care and some good agreements were reached around implementing advance care planning for end of life, RAPA and the clinical referral hub. There was longer discussion trying to understand why and how urgent care could be more contained within the community and some indicators of the areas of important work which essentially provided confidence for primary care that they were working in an integrated way with other clinical teams to deliver the best care and not to feel they were holding high risk cases on their own.

Areas of future work which were identified and have been picked up through various QIPP strategic improvement priorities included

- Accessibility to health care of the elderly consultants to provide advice and support with complex frail elderly people, especially the mix of physical and cognitive problems
- Support for improving care in care homes
- Greater integration and reconnecting with district nursing teams, therapist and social services

The white paper signalling the development of GP consortia and lead for commissioning is currently being debated to understand what this means for Plymouth, there is a huge potential to influence urgent care choices, and already the development of the clinical referral hub for urgent care (mirroring the elective hub) has directed work to offer options for different community based services and ambulatory care.

Many further discussions are needed with Sentinel to explore how we commission urgent care for the future.

The role of primary care itself in delivering urgent care options needs to be explored, the access targets are being disbanded in their current form, but despite the greater access available to primary care for the public in the last few years with 8-8, extended opening and the target delivery of 48/24 hours, there doesn't appear to have been a resultant drop in out of hours contacts or contacts with other parts of the urgent care system. The work around the PMS review, national contract discussions and the impact of the review of out of hours (Dr Urbani driven) needs to be incorporated into to the urgent care developments.

3.6 Trauma accreditation

We must not forget the pivotal role that Plymouth Hospitals Trust plays in the wider urgent care network. As a tertiary centre for neurosciences, burns and plastics and renal care already, the trust is well placed and expected to be accredited as a regional trauma centre, the only one south of Bristol. This will mean a change in travel and flow of patients around the region, particularly in relation to Somerset and a slight increase in trauma cases is anticipated if this accreditation goes through. This means that locally that however much we manage to decrease ED attendance by the local population there will be workforce requirements and a level or responsiveness required which will challenge us in reducing costs. We will already see the impact of some of the cross boundary flow changes in October this year when the bypass arrangements commence for PPCI for patients from Torbay at certain times of the week.

4 What services/contract could be affected?

By just reviewing the range of services which provide urgent care for people in Plymouth and the surrounding area (page 2) there is potential to explore if duplications in provision are leading to greater confusion and also increased costs.

Proposed way forward

5.1 Opportunities

The urgent care leads still need to work on specific tasks which help to streamline the processes for urgent care and also take opportunities when they arise.

Each year as we plan for winter ways of improving service delivery are consolidated and moved on. This year for example further improvements included:

- Intermediate care services for people with mild cognitive impairment which allows them to have further assessment take place in a non acute setting.
- Domiciliary care being commissioning in partnership with the local authority through brokerage
- Develop of the end of life co-ordination centre and consolidation of contractual arrangements

There are often options for improving urgent care pathways but this does need to be done in the context of a longer term plan. In developing new options there may well be the need to explore different contractual mechanisms, and a radical review of the provider /commissioner relationship and also that of providers working together in very different approach.

5.2 Public and patient involvement

It is critical in developing options for the future that the public are involved; we have messages already about the confusing and muddled service delivery, but have not yet asked in any detail

- Which services do you particularly value and why?
- What influences your decision making in Plymouth?
- What would be a simpler model to understand.... and if this means reducing the numbers of options down how would this be received?

It is critical because of the nature of the urgent care that where we consider changing service models the public are part of the conversations from the outset so that they can work through the options and arrive at the same solutions as the clinicians and managers. The loss or change of urgent care options are newsworthy and can be subject to political and public knee jerk responses, which could cause significant delays in making changes.

There have been some innovative approaches in other parts of the country where models and options have been mocked up to enable patients to walk through, these have led to considerable changes in models of care, which looked sensible from clinical perspectives as they created economies of a scale, but were only worthwhile where the patient knew where they should be!

While Patient and Public Involvement (PPI) has become increasingly common in many parts of NHS organisations, it has, as yet, played little role in urgent care

settings. This is because of the special challenges that involvement presents in the context of urgent care.

Unlike almost all other areas of healthcare, there is no stable or consistent patient or service user group that can be 'owned' by urgent care. Therefore, there is no ready-constituted group that can be called upon to be involved except in ad hoc ways. And we will need to create this locally.

Work has already started with LiNKs to explore options as not only do we need to work towards the future but also need to incorporate patient experience into today's work, whilst there is considerable improvements in target delivery, there is still too many indicators that patients don't always receive a good or the best experience.

5.3 Clinical collaboration

It is fair to reflect that clinical and organisational tensions have been apparent in the urgent care network over the past few years, not helped in all cases by the contractual flow of resources between commissioners and providers. Considerable effort has been expended by managers working with clinical teams to try to limit the potential and actual perverse incentives in the system, with some success in preventing the breakdown of relationships but not always managing the financial flow as well as desired!

There have been many successes in managing the system more effectively, but also a number of pieces of work which have not been entirely successful but have been valuable learning lessons for the community around collaborative working, governance, respecting each other's clinical skill sets etc, which are a firm foundation for moving forward. An early discussion paper for clinical teams to debate the various options for the single point of access for the front door of Derriford has been shared and can be shared wider if of interest. There are a number of different models to consider and over the next couple of weeks this debate will be enhanced by visits to other acute sites to learn the lessons.

The need to performance manage the system very tightly over the last eighteen months has meant the relationships and fora have not been correctly constructed to facilitate the clinical debate, but this is shifting again, with projects such as the clinical referral hub which is entirely clinically driven and a new move to separate out and undertake this piece of strategic work re-engaging organisations and clinicians throughout.

5.4 Financial appraisal

The urgent care community are challenged by a mismatch between contractual activity charged for and true understanding of demand and capacity in the system in relation to the use of secondary care services, which is being addressed. A quick analysis of all services, suggests further scrutiny is warranted to be confident that contracts and thus resource are duplicating. This is reinforced when reviewing how activity is funded and paid for in secondary care, where there have been significant reductions in time spent by patients, but the contractual mechanisms have not reflected the gains, but in some cases have penalised commissioners.

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There is a need to map all financial flows for urgent care across the community, be clear about what is provided in each case and determine value for money, strip out unnecessary and confusing duplication and ensure we pay accurately for what is provided. We also need to understand how the system can be used to incentivise developing good patient centred care and practice, which sometimes penalises one organisation for doing the right thing.

6. Conclusion

It is really important that we take stock of the urgent care options open to us as a whole. There is the potential to shift care significantly and make changes to a number of contracts which would lead to a simpler and better understood landscape for the public. It does however need some time to consider the options and work through these will our local population, to be convinced that the changes will provide better outcomes and more cost effective use of urgent care. A proposed work plan to take this forward is currently being developed.

Elaine Fitzsimmons – Urgent Care and End of Life Commissioning lead

Dr Peter Rudge - Urgent Care Clinical lead

18th February 2011

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LINk Contract Monitoring Executive Summary 2009/2010

Area of Work	Local / Regional	Commissioner involvement/ led	Activity (including events, focus groups, meetings & information re diversity, community involvement etc)	Recommendations (attach any reports)	Outcomes/ Success
Care Homes	Local (to be used nationally as example of LINk work)	Debbie Butcher re consultation and report actions	 Commissioner input into report. Meeting with Care home review lead. Plans for partnership work to audit specific areas of discharge and create improvement plan. Ongoing public consultation through events. LINk rep on group to trial discharge audit tool and develop service improvement plans for discharge to care homes. 	Report	 LINk feedback prompted development of audit tool. (copy attached) LINk invite to meet care home managers and review team to trial audit tool and create improvement plan. LINk rep on group alongside managers/review team.
Dentists Access to NHS provision	Local	Primary Care Team	 Regular meetings with primary care team (to monthly) Request for information on results of survey and new access targets Plans to host focus group to consider access issues to dentists and primary care. Contact with CQC to work together on access to dentists. Ongoing public consultations through events. Focus group to be used as CQC learning set for national programme of work with LINks LINk/PAPOP informed that over 50's issues re accessing dentist 	Update on project and plans	 Primary Care action plan covering all areas Regular contact with team to drive forward service improvements PCT invite to work on phobic dental service Plymouth LINk to work with CQC to use local work to inform national improvements for dentists Possible commissioning of CQC for this piece of work Plymouth LINk contacted as success story Partnership with CQC to be used as example of good practice nationally Peninsula dental school extended catchment area to include over 50's anywhere in city. Referral through WAVES.

					Meeting with CQC and primary care team to plan research to identify issues for service improvement plans ans support primary care to meet CQXC standards
GPs Communic ation of opening hours, accessibilit y	Local	Director of Primary Care and GP leads On request	 Plymouth LINk hosts public question time event. Meeting planned to follow up specific areas raised. New LINk identified to lead research into feedback to further work with GPs 	Write up of Question Time LINk news RC mystery shopper reports from follow up meetings LINk rep report on new focus for LINk re GP feedback	 Partnership with primary care team strengthened LINk feedback uniforms new questions in GP contract monitoring. (on opening hours promotion, use of language) New links to practice manager group Request to support primary care team focus on target changes Inform, advise and consult on closure of GP health centre.
			 Sentinel - LINk establishing relationship with Sentinel Sentinel using LINk for advice on PPI and partnership work for future LINk invite to sentinel for healthy Plymouth event. As GP consortia sentinel and LINk relationship starting to develop for patient involvement in GP commissioning for future 		 Meeting set with new contact Advice and guidance given re consulting with public Sentinel presence at healthy Plymouth event (9th oct) Sentinel meeting with stewardship group and invite to join board now, through transition to commissioning consortia to support patient voice.
Pharmacy	Team	Primary Care learn Lead	Through meetings-highlight LINk feedback on pharmacies Raise issues re: costs/access to prescriptions	Improvements in info and promotion of prepayment prescriptions.	 Primary care lead focus on promotion of money saving prescriptions. Questions on promotion of these included in pharmacy contract monitoring

Access to social services	Local	ASC commissioner	Ongoing consultation via events Commissioners to alert to opportunities for LINk to support service development.		 Request for Link involvement in pharmacy needs assessment – future planning of services. New bimonthly meetings with ASC management team to provide regular feedback/issue Meeting with new head of modernisation to get involved in putting people first work
Direct Payments	Local	Close work with commissioner	Ongoing consultation via events/carers newsletters		 3 LINk members have joined direct payments working group. Feedback from group that they have identified barriers and made improvements to services
Derriford Hospital	Local / regional	Close work with executive team	Patient discharge - • Plymouth LINk involvement in regional work on discharge and surveying patients experience. (Devon and Torbay LINK involved) Delayed discharge -	• survey	 partnership work with Derriford to include survey in all discharge paperwork Report to be produced
			 Monitoring delay and reasons Working with hospital to keep informed Working with hospital - Relationship with hospital board developing 		 Contact with hospital re monitoring and answers to LINk concerns Work with Devon and Cornwall LINk regarding discharges outside Plymouth.
			New relationship with other groups in hospital (Improving through listening)		 LINk rep on board following presentation by LINk rep Invite to join group – Vicky to visit in Jan
Treatment of people with learning	Local/Regio nal		 LINk consulting and feeding info on LD views (general events and LD events) Regular contact with Derriford 	Report from 'Have a Heart' LD eventPending report	 LINk lead to attend review meetings Small no. of people with LD who want to be consulted on service improvements

disabilities in hospital		regarding ongoing work Identification of LD LINk Lead. Plans for involvement in pending carers policy/ accessible info. LINk rep on LD review group at Derriford Partnership with Derriford to consult using accessible feedback cards via events	from general consultation events happening. • LINk lead to attend hospital LD review group.	 New contact with Highbury Trust. Continual LINk input via review group – positive feedback and LINk rep well respected in group.
		 LINk invite and involvement in SHA acute LD review of south west hospitals Member of visiting team spent day alongside review team to assess derriford work to improve LD treatment 	Invite and info attachedWaiting report of visit	©LINk known to SHA and invited to join team © LINk rep took part in visit
Annual Health Check for people with learning disabilities	Local	 LINk consulting and feeding info on LD views (from general and LD events) LINk to monitor compliance /occurrence via service managers/primary care team. Recent response to update request Discussion at stewardship group meeting and sign off as priority area. 	 Incorporate annual health check info GP contracts/ monitoring. To inform LINk of health check monitoring See emails re update and stewardship response. 	 Primary Care team keen to work on improving this area with LINk input LINk supported need to focus on this area and has seen improvements in work carried out. Stewardship group agreed to close this area of work due to response from services and commitment to improve.
SHA specialist centres of excellence – Upper GI cancer surgery	Regional And Local	 Monitoring outcome of Independent Review Panel. Waiting outcome of assessment 	Info to LINk on	© Plymouth LINk presence at working groups in Cornwall has improved profile and encouraged more invitations for working together (user strategy group)

- Burns centres			visit and plans for centre/consultation • Consulting on proposal via	plans for centre and use of LINk Visiting Team • Letter to cancer	© LINk has firmed its relationship with SHA – only LINk to respond to invite. Will encourage future partnership
- Rare gynaecolo gical cancer surgery			 events Letter to recommend learning - from Upper GI to support proper consultation for gynae service Working with PPE lead to pick up consultation plan Monitoring proposal through seat on scrutiny panel On hold due to PCT 	network regarding consultation process (in pipeline)	 LINk and OSC able to work thro new development together Opportunity to champion patient voice early in process Learning from other LINks after upper GI experience
Carers – referral and access to support, recognition	Local	Close work with commissioner	 Meetings with LINk lead and commissioners to discuss LINk feedback and reports Ongoing consultation to support priority setting for service improvements. 	 Carers Rights Day Consultation Carers equality and diversity report Carers issues diagram and discussion areas/recommen dations Minutes of meeting with commissioners Report from carers rights day 	 Follow up meeting set Commissioner response to LINk feedback looking into carers contracts seconding staff to investigate finance issues Positive responses by commissioner to working with LINk This work has generated continuing contact on other issues Meeting with health and socialc are commissioners and identification of improvements through LINk input/feedback. Plans to support commissioners work through consultation at carers rights day
Mental Health	Local		 Consultation on PCT quality accounts for mental health Strengthening relationship with PIPS New focus for LINk – stewardship group looking into at next meeting (29/09/10) 	Info from task group meeting	 Input into future service planning for mental health Approach form another commissioner regards involvement in process Stronger voice for mental health Task group set up and met to consider further work in area of

				mental health. © Partnership work with PIPS
LINk recognition / reputation	Local, regional and national	Contract by Harrow LINk consultant to gain ideas for engaging communities	Waiting on copy of Harrow LINk report and areas of Plymouth LINk 's	© Showcase Plymouth practice/success to Consultant- will be sighted in Harrow LINk improvement plan.
		 Request by Torbay LINk to present at their re-launch Plymouth LINk reps advised Torbay on using volunteers and generating interest. LINk offered training opportunities to other LINks Plymouth Link known to Torbay stewardship group following visit to re launch – contact made to host team following this. 	contribution	 Plymouth LINk success shared with Torbay PCT,LA,Commissioners and LINk Plymouth LINk featured on Torbay website and newsletter Recent contact from Torbay LINk members asking advice about care home issues. Torbay LINk members attended enter and view training Torbay Link member contacted Plymouth for advice about
		 Contact with CQC to work a project to strengthen CQC/LINk relationship LINK dentist work to be part of national learning set 	Dellananavita	 approaching services, what next. Plymouth LINk approached over others Work between Plymouth LINk/CQC to inform national strategy. Plymouth used a example good
		 Plymouth LINk leading SW network alongside Devon & Cornwall Plymouth involvement in responding to future plans as part of regional voice Brokering relationship between Derriford and Cornwall LINk Meetings with Devon and Cornwall and Plymouth driving 	DoH money to support regional forum – Plymouth, Devon & Cornwall to host	 © Support from Devon & Cornwall to work together to strengthen regional voice © Plymouth hosted meeting with other LINks and will be following up to move joint work forward.

		forward peninsula Links meeting to develop work areas. • Plymouth LINk hosted lunch for hospital executives • Building on relationship offering opportunity to join Links in training and at events	 Use of LINk / coming events to consult Opportunity for patient involvement in pending cuts 	 New relationship with board and key players Requests for consultation on no of areas Plans for future meetings Input into PHT quality accounts
		 Invitation for LINk to comment and advise on PCT staff workforce development plans Invite for LINk rep to join joint health and LA integrated consultation and planning group to help inform city wide plans to involve people in local strategies 	See response	© PHT rep joined LINk enter and view training © PHT represented at LINks healthy Plymouth event © LINk rep on hospital board
		and LSP		© Host team involvement in group – new contacts and new avenues to involve LINk.
LINk PR	Local	 Expansion and development of website Focus groups to plan LINk AGM/annual celebration event Meetings between LINk reps and PCT to host 'Healthy Plymouth' day in partnership. 		© Continued success of website and nos of users/use of access tools © LINk membership driven AGM © LINk rep has seat on NHS Plymouth events planning group.
		 Annual Report for Year 2 produced Invite for LINk rep to join PEC 	Full / summary Annual Report	© Positive response to annual report for Year 2. (Comments from CQC,DoH etc.)

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			(PCT)		 LINk rep volunteered and about to join LINk rep met PEC chair to join group in January 2011. Successful healthy Plymouth event working in partnership with PCT.
Links to diversity	Local	Issues of reaching diverse communities driven by commissioner	Targeted events working with - Gypsy/traveller communities - Young people - Asylum seekers and refugees Approach and new contact with RNID • LINk have attended a number of different events and meetings to consult with groups across the city.	 Reports from specific events/ meetings Transition event report Radford estate tenants meeting report Parent and family forum report Smile lunch club report One big youth event report Improving reach report 	working in partnership with PCT Increased nos of members/feedback from these groups Increase in volunteers from diverse backgrounds RNID involvement in primary care accessibility work. IlNk hosting lunch with eastern European, African and Portuguese communities.

Contract Monitoring - Quarterly Report

Plymouth LINk Contract Monitoring - Quarterly Report September 2010

Timescales:

	Annual	Stretch	Figure to	Figure this	Discussion
Target	بدا:	Target	Date	Quarter	
850		1000	425	255	255 50% of target
300		400	143	110	110 48% of target
					56% of target
250		350	139	96	
					All services slightly under where we need to be at this stage. Team focus/plans to achieve via community involvement over next few months.
200		750	257	167	52% of target
200		300	128	66	99 64% of target
150		250	94	30	30 63% of target.
					Recent LINk sign ups relate to organisations/groups
20		20	44	30	30 88% of target
30		40	24	16	16 80% of target (On track to achieve across all services.)
20		25	8	4	4 45% of target.
1000		1250	811	643	643 81% of target
350		200	216	185	185 62% of target
150		250	74	73	73 50% of target

Contract Monitoring - Quarterly Report

				,	
Indicator	Annual	Stretch	Figure to	Figure this	Discussion
	Target	Target	Date	Quarter	
PIPS ONLY -					
Nos of members who feel					
more confident as a	15/20 (75%)				
result of being involved	(%(6,1) 02/61				
in PIPS			100%		100% Satisfaction survey completed Sept 2010
Nos of members seeking (25%)	5/20 (25%)				
employment	0/20 (20/0)		20%	20%	
Nos of members	1-3	3-5			
commencing employment			6		5 This quarter - 1x vol post at CAB and 4x PIPS office volunteers
Nos of members					
commencing a	15	20			
qualification or course			3	2	2 This quarter 2 PIPS active volunteers are starting NVQ's.
Nos of members	30	45			As before plus x2 Engaging Communities training plus x1 CAB debt/finance
attending training	8	43	6	3	3 training

Contract Monitoring - Quarterly Report

Stakeholder Satisfaction Monitoring

		Numbers		Outcome / Actions
Source	LINK	PAPOP	PIPS	
Phone	43	10	205	
Person	429	161	82	
Website	259			
Training	7		3	
Specific compliments			22	22 (12x email, 10x phone)
Complaints				
				See results of LINk satisfaction survey

Did not Disclose

Unknown

Contract Monitoring - Quarterly Report

Equality and Diversity Monitoring (Timescales: July 10 - Sept 10

LINK

Postcodes			Info Source	Ethnicity	<u>ď</u>	Age Groups	
	DH4	0	Press 0	Carribbean 0	25	25 and under	1
	EC1	0	Event 226	African 1	26	26-39	2
	EX1	0	Article 5	Indian 0	4(40-55	4
	EX2	_	of Mouth	White British 17		59-95	1
PL5 34	EX8	0	Email 7	Pakinstani 1	Ó	Over 65	2
	EX20	0	Other 1	Did not Disclose 241		Did not Disclose	252
	EX39	0	Local Resource 0				
	SE16	0	Leaflet 16				
PL9 13	SG1	0	Feedback Box 1				
	TQ1	1	Not Specified 42				
	TQ7	0					
	TQ9	1					
	TQ13	1					
PL14 1	Unknown	40					
				Languages	Ö	Gender	
				English 0	F	Female	157
				French 0	M	Male	74
				Unknown 0	D	Did not Disclose	30
PL19 1							
PL21 2							
PAPOP							
Postcodes			Info Source	Ethnicity	Ă	ge Groups	
PL1 10	PL13	0	Press 0	Caribbean 0	Θ	Did not Disclose	57
PL2 18	PL14	0	Event 49	African 0			
PL3 7	PL15	0	Article 2	Indian 0			
PL4 9	PL16	0	Word of mouth 0	White British 0			
PL5 9	PL17	0	Email 0	Did not Disclose 60			
PL6 5	PL18	0	Other 1				
PL7 1	PL19	0	Local Resource 1				
PL8 0	PL20	0	Leaflet 6	Languages	Ō	Gender	
PL9 1	PL21	0	_		Fe	ale	39
PL10 0	Unknown	0	Not Specified 2	French 0	Σ	Male	17

Contract Monitoring - Quarterly Report

PIPS							
Postcodes	S			Info Source	Ethnicity	Age Groups	
PL1	4	PL13	0	Press 0	Caribbean 0	18 - 25	0
PL2	3	PL14	0	Event 63	African 0	26 - 40	5
PL3	4	PL15	0	Article 0	Indian 0	41 - 65	2
PL4	3	PL16	0	Word of mouth 7	White 5	Over 65	1
PL5	_	PL17	0	Email 0	Not disclosed 36	Not specified	34
PL6	3	PL18	0	Other 0			
PL7	2	PL19	3	Local Resource 0			
PL8	0	PL20	0	Leaflet 0		Gender	
PL9	2	PL21	0	Feedback box 0		Female	28
PL10	0	TQ5	6	Not Specified 0		Male	10
PL11	0	Unknown	4			Not Specified	4
PL12	0						

Contract Monitoring - Quarterly Report

PAPOP

Targeted events and consultation with hard to reach groups (cut and past from activity logs)

					Nos	LINk new new	new	ΙĶ	PAPOP
Date	Event	Target Groups	Audience	Venue	spoken to	spoken to members	members feedback	feedback	feedback
	Unity Festival			All Nations					
09.07.10	on the Hoe	Ь	Public, BME, Older People	Ministries	50	2	3	9	9
				Plymouth City					
	Family Fun			Council, Sports					
10.07.10	Day, Brickfields	Ь	Public, BME, Older People	and Recreation	10				
	Unity Festival			All Nations					
10.07.10	on the Hoe	Ъ	Public, BME, Older People	Ministries	200	8	2	3	
	Annual LINk			PIPs, Plymouth					
	Celebration,			Natural Health					
17.07.10	Piazza	Ь	Public, BME, Older People	Centre	420	06	28	315	15
	Unity meeting at								
	Council								
31.07.10	Buildings	P, BME	BME, Public, ASR		10			3	
	Minds Matters,			PIPS, PAPOP,					
	Piazza, City			Charers					
04.09.10	Centre	P,MH,LD	Public, MH, LD, CH	Champs,	350	32	16	111	ဂ

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Timescales:					
Indicator	Annual Target	Stretch Target	Figure to Date	Figure this Quarter	<u>Discussion</u>
Nos of members:					
LINK	850	1000	519	208	approx 50 members not logged yet and big events in january royal mail, commonwealth families etc
PAPOP	300	400	201	77	approx 30 members not logged yet and new PAPOP community meetings from 2011
PIPS	250	350	294	193	exceeding target
Nos of members who are individuals:					
LINK	200	150	352	156	
PAPOP	200	300	189	74	
PIPS	150	250	133	20	
Nos of members actively involved:					
LINK	50	70	44	0	reviewing this target to ensure interest followed through
PAPOP	30	40	24	0	
PIPS	20	25	8	0	14 new active members not logged yet - target met
Nos of feedback received:					
LINK	1000	1250	1011	120	120 target exceeded
PAPOP	350	200	247	185	185 on track to hit target
PIPS	150	250	104	30	30 on track to hit target
PIPS ONLY -					
Nos of members who feel more confident as a result	15/20 (75%)				
of being involved in PIPS			100%	100%	100% Satisfaction survey completed Sept 2010
Nos of members seeking employment	5/20 (25%)		20%	20%	

Contract Monitoring - Quarterly Report

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sommencing employment	?	ر- د-	7	1 Social enterprise
Nos of members			2	
commencing a qualification 15	15	20		
or course			9	3 Equality & diversity training - looking at new oportunities in 2011.
Nos of members attending	30	45		Health and social care at Plymouth University - looking for new
training		Ĉ.	11	2 opportunities in 2011.

Stakeholder Satisfaction Monitoring sept-dec 10

Outcome / Actions							
	PIPS	62	47	29	0		
Numbers	PAPOP	22	150				
	LINK	375	098	489	6		
	Source	Phone	Person	Website	Training	Specific compliments	Complaints

Equality and Diversity Monitoring (Timescales: July 10 - Sept 10

Did not Disclose Did not Disclose **Age Groups** 25 and under Over 65 Gender Female 26-39 40-55 56-65 Male 241 0 0 00 Did not Disclose White British Languages Carribbean Pakinstani **Ethnicity** Unknown African English French Indian Not Specified 42 Local Resourc 0 Word of Mouth 2 Feedback Box 1 Info Source Article Leaflet Press Event Other Email 40 Unknown EX20 EX39 SE16 TQ13 EX8 TQ9 SG1 EX2 TQ1 TQ7 0 0 0 0 0 **Postcodes** PL16 PL10 PL15 PL18 PL 19 PL13 PL14 PL20 PL12 PL17 LINK PL11 PL21 PL9 PL5 PL6 PL8

PAPOP					
Postcodes			Info Source	Ethnicity	Age Groups
PL1 10	PL13	0	Press 0	Caribbean 0	Did not Disclose
PL2 18	PL14	0	Event 49	African 0	
PL3 7	PL15	0	Article 2	Indian 0	
PL4 9	PL16	0	Word of mouth 0	White British 0	
PL5 9	PL17	0	Email 0	Did not Disclose 60	
PL6 5	PL18	0	Other 1		
PL7 1	PL19	0	Local Resourc₁1		
PL8 0	PL20	0	Leaflet 6	Languages	Gender
PL9 1	PL21	0	Feedback box 0	English 0	Female
PL10 0	Unknown	0	Not Specified 2	French 0	Male
PL11 0				Unknown 0	Did not Disclose
PL12 0					

PIPS						
Postcodes	S			Info Source	Ethnicity	Age Groups
PL1	4	PL13	0	Press 0	Caribbean 0	18 - 25
PL2	3	PL14	0	Event 63	African 0	26 - 40
PL3	4	PL15	0	Article 0	Indian 0	41 - 65
PL4	3	PL16	0	Word of mouth 7	White 5	Over 65
PL5	_	PL17	0	Email 0	Not disclosed 36	Not specified
PL6	3	PL18	0	Other 0		
PL7	2	PL19	3	Local Resourc 0		
PL8	0	PL20	0	Leaflet 0		Gender
PL9	2	PL21	0	Feedback box 0		Female
PL10	0	TQ5	9	Not Specified 0		Male
PL11	0	Unknown	4			Not Specified
PL12	0					

Targeted events and consultation with hard to reach groups (cut and past from activity logs)

		45		2	0		
	feedback PAPOP feedback						
LIK	feedback	2		32	82		
new new	bers	59	6	1	0	0	
LINK new new	members	12	90	41	0	8	
Nos	en to	300	500	150	09	45	
	Venue	LINK, PAPOP, PIPS	LINK, PAPOP, PIPS, NHS	LINK, Carers Champions, Pluss, City College.	Parent & Family Forum, PCC, NHS, agencies.	LINK, PAPOP, PIPS, Pride & Predudice.	
		Public, Older People, Carers, Agencies	Public, NHS, Older People, Carers, Agencies	Public, LD, C, YP	Carers, Public, Agencies	Carers, Public, Agencies	
	Audience	Host Team + Vols	Host Team + Vols	Chris Hall		CH,KM,CB,VS, Carers, PM Agencie	
Target	Groups	P,Hea,	Р, Неа	P, LD,Hea	C, P, HeaChris Hall	C, P, Hea	
	Event	Older People's Day, Piazza, City Centre	Healthy Plymouth Event, Piazza, City Centre	Transitions Event, Guildhall, City Centre	Parent and Family C, P, Forum LD focus. HeaC	Carer's Rights Day, Jury's Inn	
	Date	01.10.10	09.10.10	28.10.10	23.11.10	03.12.10	

Discussion/action plans

k) and more	
Younger people (young LIN	
Team plans for 2011 focus on targets yet to meet. Younger people (young LINk) and more	
Team plans for 2011	
ocused work in plymstock anf plympton areas to bring nos up. T	exible member activity



Health and Adult Social Care Overview and Scrutiny Panel Work Programme 2010/11

Topics	J	J	Α	S	0	N	D	J	F	М	Α
NHS Plymouth Primary Care Trust Services											
Specialised Commissioning – Proposed Service Changes - Gynaecological Cancer Surgery					13						
Gynaecological Cancer Surgery Service Change Timetable and Consultation								7			
Substantive Variation Protocols	9										
GP-Led Health Centre – 12 month Update	9							7			
NHS Plymouth - Quality Improvement Productivity and Prevention (QIPP)					13						
NHS Plymouth – Transforming Community Services Integrated Business Plan					13	10		7			
NHS Plymouth – Mental Health Commission Annual Report 2010						10					
Greenfields Unit Consultation Results						10					
Review of Urgent Care Services										2	
Plymouth NHS Hospitals Trust											
Plymouth Hospitals NHS Trust – Infection Control Update										2	
Plymouth City Council – Adult Social Care											
Carers Strategy		20				10					
Modernisation of older peoples services		20									
Fairer charging policy		20									
Short breaks for those with learning disabilities		20									

Topics	J	J	Α	S	0	N	D	J	F	M	Α
Monitoring Adaptations Budget and Performance						10					
Adult Social Care delivery plans and performance monitoring report.				1					16		
Monitoring Implementation of the National Dual Diagnosis Strategy											
Dementia Strategy						10					
Tobacco Control Strategy											
Plymouth Local Involvement Network (LINks)											
LINk update and performance monitoring										2	
Consultations											
Consultation response to White Paper – "Liberating the NHS"				16							
Task and Finish Groups											
Modernisation of Adult Social Care			24		4						
Performance Monitoring											
NHS Plymouth, Plymouth Hospitals Trust and PCC Joint Finance and Performance Monitoring, including LAA Performance Monitoring.									16		

Key:

= New addition to Work Programme